

Community Planning in Scotland: Health Outcomes

Della Thomas,
Local Government/Health Improvement,
Scottish Government
&
Programme Manager, NHS Health Scotland



This session will cover

- The Concordat
- Social Policy Context
- The National Performance Framework in Scotland
- Community Planning Partnerships in Scotland
- Single Outcome Agreements (SOAs)
- NHS: HEAT & Local Delivery Plans
- Planning for health outcomes
- Local example
- The challenges going forward



The Concordat

Agreed in November 2007 between Scottish Government and Local Government

- A commitment to no structural change
- An agreement to deliver a specified set of manifesto commitments
- A commitment to work together to develop policy
- A 3 year funding package with a significant reduction in ring fencing
- Retention of efficiency savings
- Single Outcome Agreements – based on a common framework for national and local outcome
- Streamlined reporting arrangements
- A proportionate external scrutiny regime

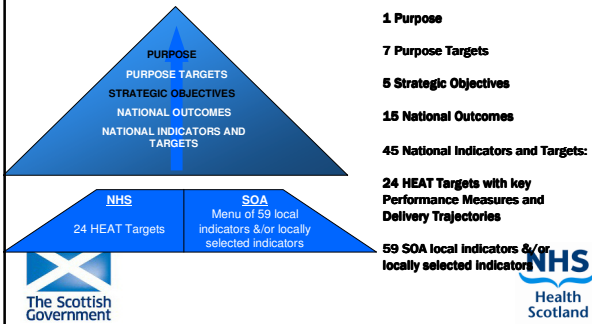


Social Policy Context

- Equally Well – health inequalities and equality issues (June 2008)
- Equally Well Implementation Plan (Dec 2008)
- Equally Well Test sites x8 “Ning” Networking Site <http://equallywell.ning.com>
- Achieving our Potential (Nov 2008)
- Early Years Framework (Dec 2008)
- Recession and economic recovery



National Performance Framework, HEAT & SOAs



Community Planning in Scotland

- Local Government in Scotland Act 2003
- 32 CPPs (same boundaries as the 32 local authorities)
- All have “health” as priority focus
- Are the mechanism and process for the development of the Single Outcome Agreement (SOA)



Single Outcomes Agreements

Strategic priority local outcomes for communities across the community planning area (x32) that are capable of delivery, promote continuous improvement, are evidence based and from which progress can be monitored

- Outcome focus
- High-level, strategic
- Limited and manageable number of priorities: local and national
- Outcomes shared by partners
- Underlying service planning and performance management arrangements



The role of the National Health Service (HEAT/Local Delivery Plans (LDPs) & SOAs)

- H** – Health Improvement/inequalities
- E** – Efficiency, resources and workforce
- A** – Access
- T** – Treatment

<http://www.scotland.gov.uk/About/scotPerforms>

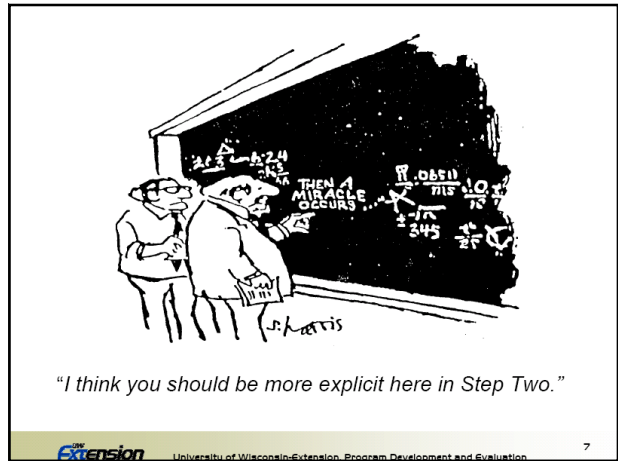
- Links with SOAs and partnership working across the public sector through **Annex 6**



Making it all Happen

How do we know we are really delivering outcomes for communities?

- Involving communities;
- Shifting performance cultures;
- Long term agendas (both shifting to outcomes & the social policies)
- Working in collaboration, not just about one organisation

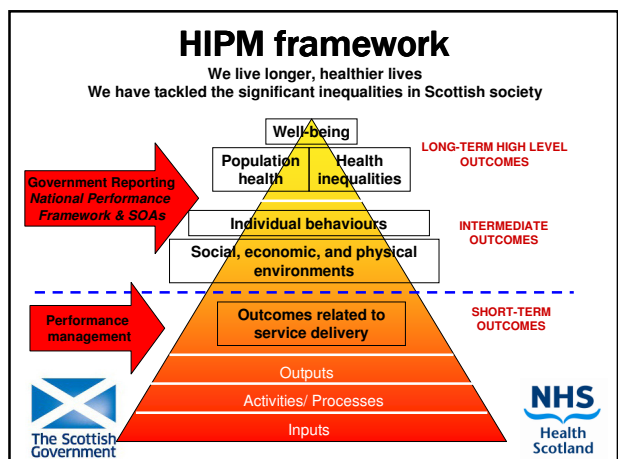


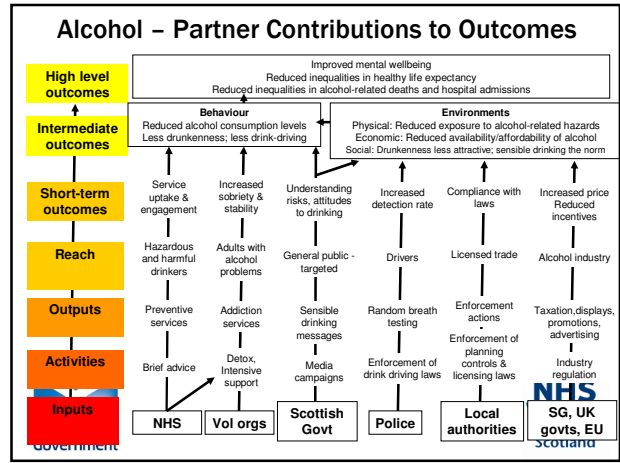
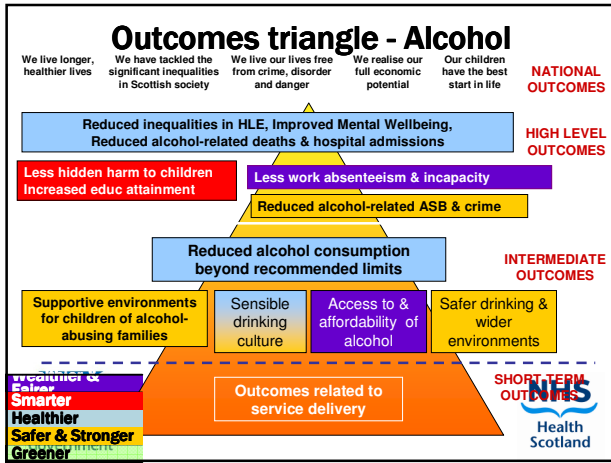
"I think you should be more explicit here in Step Two."

Extension University of Wisconsin-Extension, Program Development and Evaluation

Logic Modelling

- Based on evidence, making theoretical and/or plausible connections between overall desired outcomes, activities and outputs and inputs (helping to address the assumption that a "miracle in the middle" will happen)
- Can clarify partner contribution towards an overall shared high level outcome
- Can help with performance management and evaluation
- Require to be re-visited
- Sit within the context of other factors required for successful outcome focused cultural change





Health Outcome Focused Tools

General population health:

- Tobacco
- Physical activity

Equally Well tools for:

- Alcohol, drugs & violence
- Big killer diseases
- Early years
- Mental Wellbeing

Non health starting point:

- Greenspace and health

<http://www.improvementservice.org.uk/health-improvement/health/tools-for-soa-processes>

<http://www.greenspacescotland.org.uk/default.asp?page=481>

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Example of local application

- West Lothian have taken a "life stages" approach
- Prioritised their interventions to their most deprived communities
- Used logic modelling approach that are:
 - Plausible** = it is reasonable to expect that activities will lead to short term outcomes, short term outcomes will lead to medium term outcomes and so on
 - Doable** = you have the sufficient resources to enable you to achieve the outcomes
 - Testable** = you have relevant performance measures and outcome indicators

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It's a team sport



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Outcome Focused Culture - Challenges

- Leadership (dispersed)
- Good use of evidence (all sources - theory, what works, qualitative, quantitative, community views)
- Understanding contributions and good performance management and reporting
- Continuous improvement, doing things differently, stopping doing some things entirely


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